A Conference in Honor of Edward D. Miller, M.D.

Monday, June 11, 2012
The Johns Hopkins University School of Medicine
Turner Auditorium and Concourse

Opening Remarks
9:00 a.m.  Ronald J. Daniels, President, The Johns Hopkins University

Looking Back: Fifteen Years of Leadership
9:25 a.m.  A Johns Hopkins Video Retrospective

Looking Forward: Research
Introductions by Chi V. Dang, John H. Glick Professor and Director of the Abramson Cancer Center, University of Pennsylvania
9:40 a.m.  Carol W. Greider, Daniel Nathans Professor and Director of the Department of Molecular Biology and Genetics, Johns Hopkins School of Medicine
10:00 a.m.  Elias Zerhouni, President of Global Research and Development, Sanofi

10:20 a.m.  Lloyd B. Minor, Provost and Senior Vice President for Academic Affairs, The Johns Hopkins University

10:40 a.m. Break

Looking Forward: Patient Care
Introductions by Ronald R. Peterson, President, The Johns Hopkins Hospital and Health System, and Executive Vice President, Johns Hopkins Medicine
11:00 a.m.  Gail R. Wilensky, Senior Fellow, Project HOPE
11:20 a.m.  John M. Colmers, Vice President of Health Care Transformation and Strategic Planning, Johns Hopkins Medicine
11:40 a.m.  Karen Davis, President, The Commonwealth Fund

12:00 p.m. Lunch
Keynote Address on the Future of American Health Care

Introduction by Ben Cardin, U.S. Senator for Maryland

1:00 p.m. Kathleen Sebelius, Secretary of the U.S. Department of Health and Human Services

Looking Forward: Education

Introduction by Catherine D. DeAngelis, Professor, Johns Hopkins School of Medicine and Bloomberg School of Public Health, and Editor-in-Chief Emerita, JAMA

1:40 p.m. Darrell G. Kirch, President and CEO, Association of American Medical Colleges

2:00 p.m. David G. Nichols, Mary Wallace Stanton Professor and Vice Dean for Education, Johns Hopkins School of Medicine

2:20 p.m. David Blumenthal, Chief Health Information and Innovation Officer, Partners HealthCare, and Samuel O. Thier Professor of Medicine and Professor of Public Policy, Massachusetts General Hospital/Harvard Medical School

2:40 p.m. Break

Panel on the Future of the Academic Medical Center

Moderated by Lloyd B. Minor

3:00 p.m. David Blumenthal, Karen Davis, Darrell G. Kirch, Gail R. Wilensky and Elias Zerhouni

Closing Remarks

Introduction by Ronald J. Daniels

3:45 p.m. Edward D. Miller, Dean of the Medical Faculty and CEO, Johns Hopkins Medicine

4:00–6:00 p.m. Reception
Ronald J. Daniels  
President, The Johns Hopkins University

Ronald J. Daniels, J.D., LL.M., became the 14th president of The Johns Hopkins University in March 2009. A law and economics scholar, he holds an appointment as professor in the Department of Political Science. Prior to his appointment, he served as provost of the University of Pennsylvania, and dean and James M. Tory Professor of Law at the University of Toronto Faculty of Law.

Mr. Daniels’ research focuses on the intersections of law, economics, development and public policy. He is the author or co-author of dozens of scholarly articles and the author or editor of seven books. Mr. Daniels currently sits on the boards of East Baltimore Development Inc., the Baltimore Community Foundation, the Goldseker Foundation and the Governor’s International Advisory Council. He is also engaged in the Center for Health Policy and Healthcare Transformation at Johns Hopkins. In 2009, he was elected a fellow of the American Academy of Arts and Sciences.

Chi V. Dang  
John H. Glick Professor and Director of the Abramson Cancer Center, University of Pennsylvania

Chi V. Dang, M.D., Ph.D., is the John H. Glick Professor and director of the Abramson Cancer Center of the University of Pennsylvania, where he has been since September 2011. Previously, he was the Johns Hopkins Family Professor in Oncology Research, director of the Institute for Cell Engineering and vice dean for research at Johns Hopkins. Dr. Dang is editor-in-chief of *Cancer and Metabolism* and a scientific editor of *Cancer Discovery*. He has authored more than 200 scientific and medical articles, book chapters and one book.

Dr. Dang is a member of the Institute of Medicine, American Academy of Arts and Sciences, National Cancer Institute Board of Scientific Advisors and American Society for Clinical Investigation. The Dang laboratory has contributed to the understanding of the function of the MYC cancer gene, which has emerged as a central transcription factor in many different human cancers.
Carol W. Greider
Daniel Nathans Professor and Director of the Department of Molecular Biology and Genetics, Johns Hopkins School of Medicine

Carol W. Greider, Ph.D., is the Daniel Nathans Professor and Director of the Department of Molecular Biology and Genetics at Johns Hopkins. In 1984, working together with Elizabeth Blackburn, she discovered telomerase, an enzyme that maintains telomeres, or chromosome ends. Dr. Greider has won numerous awards for the work on telomerase, and she shared the Nobel Prize in Physiology or Medicine with Elizabeth Blackburn and Jack Szostak in 2009.

Prior to coming to Johns Hopkins in 1997, Dr. Greider was an investigator at Cold Spring Harbor Laboratory, where together with Calvin Harley, she showed that human telomeres shorten progressively in primary cells. This work, along with the work of other researchers, led to the idea that telomere maintenance and telomerase may play important roles in cellular senescence and apoptosis. Dr. Greider currently directs a group of scientists studying the biochemistry of telomeres and telomerase as well as the cellular organismal consequences of short telomeres.

Elias Zerhouni
President of Global Research and Development, Sanofi

Elias Zerhouni, M.D., is president of Global Research and Development and a member of the executive committee for Sanofi. His academic career was spent at the Johns Hopkins School of Medicine, where he was professor and senior adviser. He served as chair of radiology, vice dean for research and executive vice dean before his appointment as director of the National Institutes of Health from 2002 to 2008. In that position, Dr. Zerhouni oversaw the NIH’s 27 institutes and centers, with 18,000 employees and a $29.5 billion budget. In 2009, President Obama appointed him as one of the first presidential U.S. science envoys.

Dr. Zerhouni has founded or co-founded five start-up companies, authored more than 200 publications and holds eight patents. He serves as senior fellow of the Bill and Melinda Gates Foundation and is a trustee of the Mayo Clinic and the Lasker Foundation. He is a member of the Institute of Medicine.
Lloyd B. Minor, M.D., became the 13th provost of The Johns Hopkins University in 2009. A scientist and surgeon, he is a University Distinguished Service Professor of Otolaryngology–Head and Neck Surgery and also holds appointments in Biomedical Engineering and Neuroscience. As provost, Dr. Minor has launched many university-wide initiatives, such as the Gateway Sciences Initiative to support pedagogical innovation, and the Doctor of Philosophy Board to promote excellence in Ph.D. education. He has worked with others around the university and health system to coordinate the Individualized Health Initiative, which aims to use genetic information to transform health care.

Previously, Dr. Minor was director of the Department of Otolaryngology–Head and Neck Surgery in the Johns Hopkins University School of Medicine. With 140 publications, he is an expert in balance and inner ear disorders. In the medical community, he is perhaps best known for his discovery of superior canal dehiscence syndrome, a debilitating disorder for which he subsequently developed a corrective surgical procedure.

Ronald R. Peterson is president of The Johns Hopkins Hospital and Health System and executive vice president of Johns Hopkins Medicine—the umbrella alliance of the Health System and the Johns Hopkins University School of Medicine. As president of the Johns Hopkins Health System, he provides senior oversight for Johns Hopkins Bayview Medical Center, Howard County General Hospital, Suburban Hospital, Sibley Memorial Hospital and All Children’s Hospital, as well as The Johns Hopkins Hospital.

Mr. Peterson arrived at Johns Hopkins in 1973 as an administrative resident. In 1982, he started the process of transforming the troubled Baltimore City Hospitals into what is now known as Johns Hopkins Bayview Medical Center, directing a $100 million physical redevelopment program and turning a $7 million a year loss into a significant positive bottom-line performance. Mr. Peterson was named president of The Johns Hopkins Hospital in 1996 and president of the Health System in 1997.
Gail R. Wilensky
Senior Fellow, Project HOPE

Gail R. Wilensky, Ph.D., is an economist and senior fellow at Project HOPE, an international health foundation. She directed the Medicare and Medicaid programs and served in the White House as a senior adviser on health and welfare issues to President George H. W. Bush. She also served as the first chair of the Medicare Payment Advisory Commission.

Her expertise is on strategies to reform health care, with particular emphasis on Medicare, comparative effectiveness research and military health care. Dr. Wilensky currently serves as a trustee of the Combined Benefits Fund of the United Mine Workers of America and the National Opinion Research Center, as a regent of the Uniformed Services University of the Health Sciences and as a board member of the Geisinger Health System Foundation. She is a member of the Institute of Medicine and has served two terms on its governing council. Dr. Wilensky is also a director for UnitedHealth Group and Quest Diagnostics.

John M. Colmers
Vice President of Health Care Transformation and Strategic Planning, Johns Hopkins Medicine

John M. Colmers, M.P.H., is vice president of Health Care Transformation and Strategic Planning for Johns Hopkins Medicine. From 2007 to 2011, he served as the secretary of the Maryland Department of Health and Mental Hygiene, a cabinet-level agency with a budget of $9 billion.

From 2000 to 2007, Mr. Colmers was a senior program officer for the Milbank Memorial Fund, an endowed national foundation that provides nonpartisan analysis, research and communication on health policy. Prior to joining the Fund, he spent 19 years in Maryland state government, where he held various positions, including executive director of the Maryland Health Care Commission and the Health Services Cost Review Commission (HSCRC), the agency overseeing Maryland’s all-payer hospital rate setting system. Mr. Colmers is a member of the board of AcademyHealth and The Commonwealth Fund’s Commission on a High Performance Health System. In 2011, Governor O’Malley appointed him chair of the HSCRC.
Karen Davis  
President, The Commonwealth Fund  
Karen Davis, Ph.D., is president of The Commonwealth Fund, a national philanthropy engaged in health and social policy research. Previously, she was chairman of the Department of Health Policy and Management at the Johns Hopkins School of Public Health, where she was also a professor of economics. She was deputy assistant secretary for health policy in the U.S. Department of Health and Human Services from 1977 to 1980. Prior to that, she was a senior fellow at the Brookings Institution, a visiting scholar at Harvard University and an assistant professor of economics at Rice University.

Among other honors, Dr. Davis received the AcademyHealth Distinguished Investigator Award in 2006 and the Institute of Medicine Adam Yarmolinsky Medal in 2007. She is on the board of directors of the Geisinger Health System and Health Plan, is a fellow of the American Academy of Arts and Sciences, and is an honorary fellow of the Royal College of Physicians.

Ben Cardin  
U.S. Senator for Maryland  
Ben Cardin has a record of legislative success from expanding access to health care to boosting job growth to making homeownership affordable to improving the environment. First elected to the U.S. Senate in 2006, he currently serves on the Finance, Budget, Foreign Relations, Environment and Public Works, and Small Business committees.

Senator Cardin believes access to quality, affordable health care is a right. In the wake of the death of a 12-year-old Marylander from an untreated tooth infection, he successfully fought to get a guaranteed dental benefit included in the Children’s Health Insurance Program. He also is a champion of protecting our air and water and has fought for funding to improve America’s aging water infrastructure system. Known for his command of pension and health care legislation, Senator Cardin has had many of his proposals enacted into law, including increasing the amount Americans can save for retirement and expanding Medicare to include preventive benefits.
Kathleen Sebelius was sworn in as the 21st secretary of the Department of Health and Human Services (HHS) in April 2009. Since taking office, Secretary Sebelius has led ambitious efforts to improve America’s health and enhance the delivery of human services to some of the nation’s most vulnerable populations, including young children, those with disabilities and the elderly.

As part of the Affordable Care Act, Secretary Sebelius is implementing reforms that end many of the insurance industry’s worst abuses, and will help 34 million uninsured Americans get health coverage. Under the law, she is also carrying out policies that put a new focus on wellness and prevention, support the adoption of electronic medical records, and help recruit and train more primary care health providers.

In addition, Secretary Sebelius is working closely with doctors, nurses, hospital leaders, employers and patients to slow the growth in health care costs through better care and better health. And, under her leadership, HHS has partnered with the Department of Justice to stamp out health care fraud.

Under her direction, Health and Human Services is promoting public-private collaboration to bring life-saving treatments and medicines to market. The department is also working to build a 21st century food safety system that will prevent outbreaks before they occur. And it is collaborating with the Department of Education to help states increase the quality of early childhood education programs.

Secretary Sebelius also leads the nation’s emergency health response to crises and natural disasters, including the Haiti earthquake, the Gulf oil spill and the Joplin, Missouri, tornado. And as America’s top health official, she continues to work with our international partners to confront global health issues like polio, HIV/AIDS and the growing costs of chronic disease around the world.

In 2011, *Forbes* named Secretary Sebelius the 13th most powerful woman in the world. Before her Cabinet appointment, she served as governor of Kansas, beginning in 2003, where she was named one of America’s Top Five Governors by *Time* magazine. From 1995 to 2003, she served as Kansas insurance commissioner. She was a member of the Kansas House of Representatives from 1987 to 1995.
Catherine D. DeAngelis
Professor, Johns Hopkins School of Medicine and Bloomberg School of Public Health, and Editor-in-Chief Emerita, JAMA

Catherine D. DeAngelis, M.D., M.P.H., is professor at the Johns Hopkins University School of Medicine (pediatrics) and the Johns Hopkins Bloomberg School of Public Health (health policy and management) and editor-in-chief emerita of JAMA, the Journal of the American Medical Association (2000–2011).

Dr. DeAngelis has authored or edited 11 books on pediatrics and medical education and has published more than 250 peer-reviewed articles, chapters and editorials. Most of her recent publications have focused on conflict of interest in medicine on professionalism and integrity in medicine, on women in medicine and on medical education. Her major efforts have centered on human rights. Dr. DeAngelis is a former council member and current member of the Institute of Medicine and a fellow of the American Association for the Advancement of Science and the Royal Academy of Physicians. She currently serves on the advisory board of the U.S. Government Accountability Office and the IOM Omics-Based Tests Committee.

Darrell G. Kirch
President and CEO, Association of American Medical Colleges (AAMC)

Darrell G. Kirch, M.D., is president and CEO of the Association of American Medical Colleges (AAMC), which represents the nation’s medical schools, teaching hospitals and academic societies. A distinguished physician, educator and medical scientist, he speaks and publishes widely on the need for transformation in the nation’s health care system and how academic medicine can lead that change across medical education, biomedical research and patient care.

Prior to becoming AAMC president in 2006, Dr. Kirch served as dean and leader of academic health systems at two institutions. He has co-chaired the Liaison Committee on Medical Education and now serves as a member-at-large of the National Board of Medical Examiners and as chair of the Department of Veterans Affairs’ Special Medical Advisory Group. He is a member of the Institute of Medicine. A psychiatrist and clinical neuroscientist by training, Dr. Kirch began his career at the National Institute of Mental Health.
David G. Nichols
Mary Wallace Stanton Professor and Vice Dean for Education, Johns Hopkins University School of Medicine

David G. Nichols, M.D., M.B.A., is a professor of education, anesthesiology and critical care medicine. Since joining the school of medicine faculty in 1984, he has held numerous leadership posts. Named vice dean for education in 2000, Dr. Nichols oversees undergraduate, graduate, residency, postdoctoral and continuing medical education programs, as well as the Welch Medical Library. He has led a wide variety of significant initiatives to improve the school of medicine’s innovative use of technology, update the medical school’s curriculum, improve faculty development, and enhance diversity throughout Johns Hopkins Medicine.

Dr. Nichols has written more than 80 professional journal articles and abstracts, held 17 guest professorships, headed more than 20 symposia and delivered more than 115 guest lectures. He also has been editor-in-chief of the leading textbooks in pediatric critical care medicine and edited Rogers’ Textbook of Pediatric Intensive Care and Critical Heart Disease in Infants and Children.

David Blumenthal
Chief Health Information and Innovation Officer, Partners HealthCare, and Samuel O. Thier Professor, Massachusetts General Hospital/Harvard Medical School

David Blumenthal, M.D., M.P.P., is Thier Professor of Medicine and Health Care Policy at Massachusetts General Hospital/Partners HealthCare and Harvard Medical School. He also serves as chief health information and innovation officer at Partners Health System in Boston. From 2009 to 2011, he was the national coordinator for health information technology under President Barack Obama. In that role, he was charged with building an interoperable, private and secure nationwide health information system and supporting the widespread, meaningful use of health IT.

Dr. Blumenthal is the author of over 200 publications, a member of the Institute of Medicine and a former board member and national correspondent for the New England Journal of Medicine. Previously, he was senior vice president at Brigham and Women’s Hospital in Boston and executive director of the Center for Health Policy and Management. Dr. Blumenthal was the founding chairman of AcademyHealth and chairs The Commonwealth Fund Commission on a High-Performing Health System.
It was March 1996 when an anesthesiologist who, only two years earlier had joined the Johns Hopkins University School of Medicine as its director of anesthesiology and critical care medicine was tapped to be interim dean of the medical faculty and university vice president for medicine. Nobel laureate Daniel Nathans, M.D., then-interim president of The Johns Hopkins University, viewed Edward D. Miller, M.D., as the man with the right stuff at the right time for building consensus and relationships following a period of internal turmoil at Hopkins. Dr. Nathans also saw Dr. Miller as the ideal leader to guide the institution through the changes and challenges that were taking place in academic medicine everywhere.

In addition to his administrative and business acumen, Dr. Miller brought strong experience in each realm of Hopkins’ tripartite mission of patient care, research and education: He had trained in surgery, anesthesiology and physiology at Harvard; spent a combined 17 years on the faculties of the University of Virginia and Columbia; and written or co-authored more than 150 scientific papers, abstracts and book chapters.

In January 1997, The Johns Hopkins University’s then-new president William Brody, M.D., Ph.D.—impressed by Dr. Miller’s nearly year-long record as interim dean—appointed him the Frances Watt Baker and Lenox D. Baker Jr. Dean of the Medical Faculty and the first chief executive officer of the newly integrated Johns Hopkins Medicine.
Throughout his tenure, Dr. Miller has shepherded the organization through transitions and rough times, federal mandates in health care reform and tremendous regional and global expansion, while energetically encouraging and promoting innovation and excellence. Among his numerous achievements:

• Expanding Johns Hopkins Medicine to include four hospitals: Howard County General Hospital, Sibley Memorial Hospital, Suburban Hospital and All Children’s Hospital
• Overseeing one of the nation’s largest hospital construction projects—the $1.1 billion Sheikh Zayed Tower for adult critical care and The Charlotte R. Bloomberg Children’s Center for pediatric care
• Opening buildings for cancer research, cancer treatment, child care, pediatric specialty clinics, eye treatment and medical education
• Founding research institutes and centers: the Center for Complementary and Alternative Medicine, the Institute for Cell Engineering, the Center for Innovation in Quality Patient Care, the Packard Center for ALS Research at Johns Hopkins, the Cardiovascular Clinical Research Center, the Johns Hopkins Heart Institute, the Brain Science Institute, the McKusick-Nathans Institute of Genetic Medicine, the Institute for Basic Biomedical Sciences, and the Armstrong Institute for Patient Safety and Quality
• Creating Johns Hopkins Medicine International and establishing management agreements and developing partnerships with leading hospitals in the Middle East, Asia and Latin America
• Forging a partnership enabling Malaysia to develop its first fully integrated private four-year graduate medical school and teaching hospital
• Fostering the development and adoption of the innovative Genes to Society medical curriculum
• Appointing 31 of 33 departments directors
• Championing diversity and inclusion, which helped increase the percentage of women who are full professors and the number of underrepresented minority medical students, residents and faculty

Described as personable, funny and gracious, brilliant and collaborative, decisive and trustworthy, Dr. Miller is well-liked and well-respected by faculty, staff and students in all roles at all levels. His era at Johns Hopkins ends with his retirement on June 30, 2012, but his influence on academic medicine will continue across the nation and world.
The Planning Committee

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